



# Members' Assembly 2021

DAY 2 Session 4: Welcome back

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Henry Asor, Nigeria  
IATI Governing Board Vice-Chair  
9 December 2021



**Annual  
Members'  
Assembly  
2021**



# Housekeeping / Rules of engagement



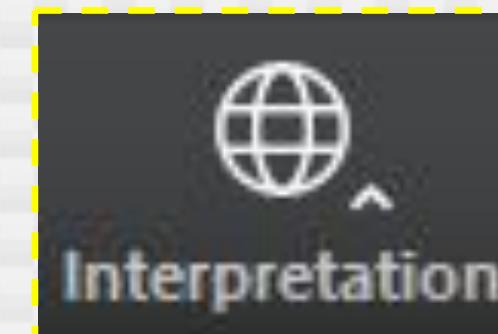
**Rename yourself** and include your Name / Organisation / Status (observer or member)



**If you want to speak**, please raise your virtual hand to be unmuted. Do speak slowly, so interpreters can keep up!



Click '**interpretation**' for language choices: **French** ↔ English, **Spanish** ↔ English



Feel free to **comment in the chat box** to participate.



Access the MA documents at: <https://bit.ly/MA2021docs>

**Annual  
Members'  
Assembly  
2021**





# Welcome back Session 4

- 01** Recap of DAY 1
- 02** 2022 Governing Board Elections



# Recap of DAY 1



**Decision 1** - IATI should remain a hosted initiative for the next five years



**Decision 2** - the TORs for the hosting arrangements should be updated and include the five elements set out by the IWG. Additional principles identified by members to be added.



**Decision 3** - agreed not to implement an open tendering process (**option 3c**)

**Decision 3** - agreed to take forward **option 3a**: negotiations with the current hosting consortium on the basis of the updated TOR and **option 3b** executive search for alternative hosts in parallel rather than sequentially in the interests of time plus strengthening IATI's negotiating position.



**Decision 4** - IATI should scope development of TORs for IATI to become a legal entity (which would be taken back to the next MA)



# Governing Board Elections 2022

**1 February**

## **Announcement**

Announcement of election timetable with messaging to encourage members to stand.

**28 February -  
11 March**

## **Nominations open**

Nominations open for a two week period.

**14-18 March**

## **Nominees announced**

Secretariat circulates nomination statements within each constituency and announces final outcome by *21 March*.

**21 - 25 March**

## **Virtual elections**

Virtual election takes place for any constituency where no clear consensus has been achieved (all constituency may vote), AND for the technical seat.

**18-29 April**

## **Board meeting**

A two day face-to-face meeting takes place on a date to be confirmed once new Board is elected. Chair and Vice-Chair are chosen at the first meeting.





# Governing Board Elections 2022

7 seats elected for  
2 years



Providers of  
development  
cooperation



Partner  
countries



Civil society  
organisations  
and other



Technical seat

## Why stand?

Use your expertise to help **transform the impact** & effectiveness of development & humanitarian resources



Ensure IATI delivers the data and services that your **constituency needs**



**Raise the profile** of your organisation and its **commitment** to aid effectiveness and transparency



Lead **important upcoming work** on IATI's institutional arrangements & mid-term strategic plan review



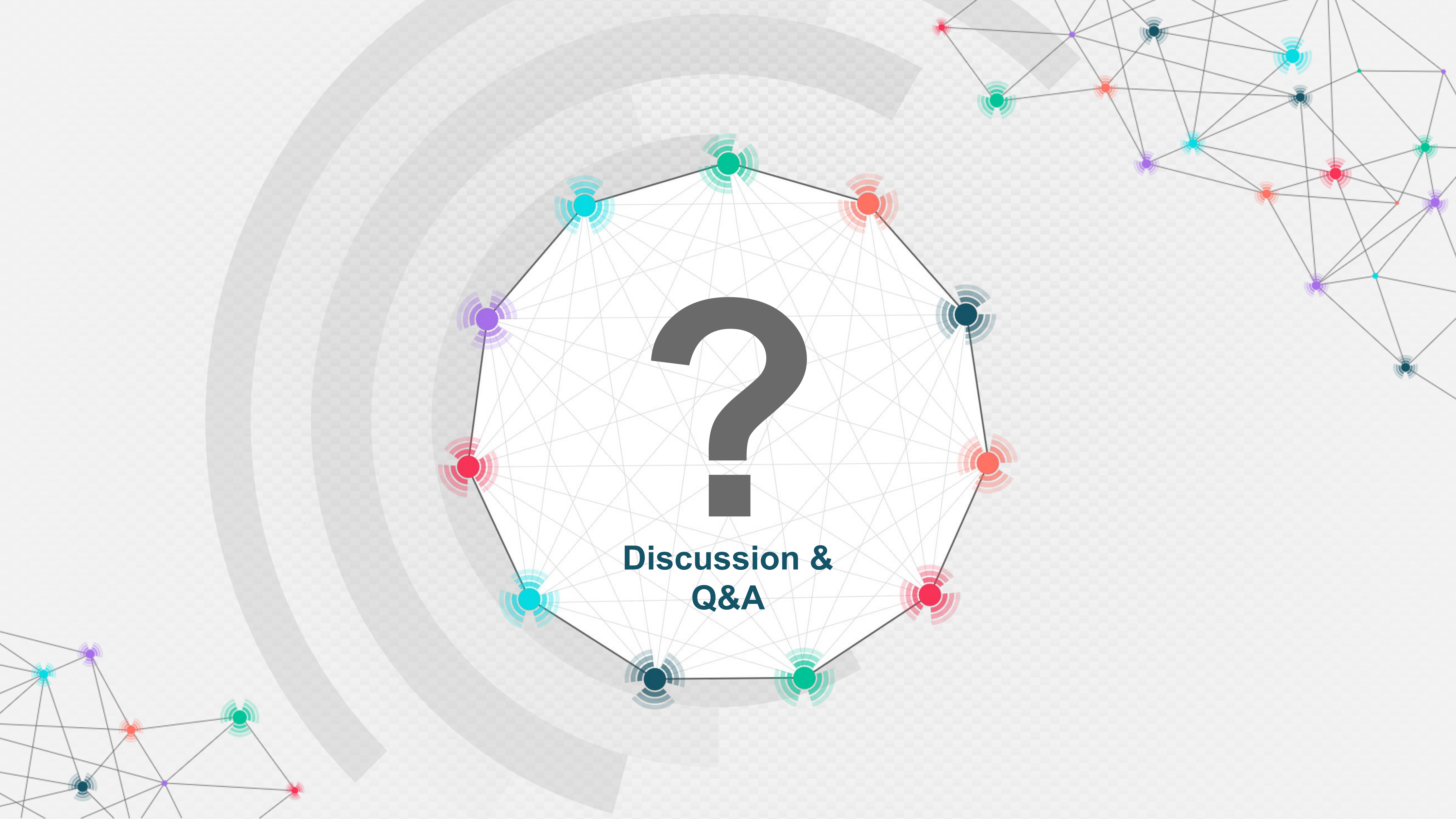
Excellent opportunities to **travel and network** with colleagues passionate about open data



Gain **experience leading** a high-profile international development initiative







**?**

**Discussion &  
Q&A**





# Session 5

## Towards the mid-term review of the Strategic Plan

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Winnie Kamau, Association of Freelance Journalists  
IATI Governing Board

and

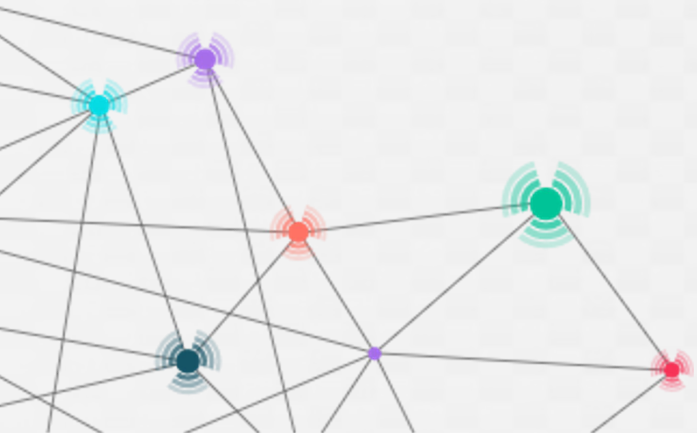
Sarah Scholz, USAID





# Agenda for the session

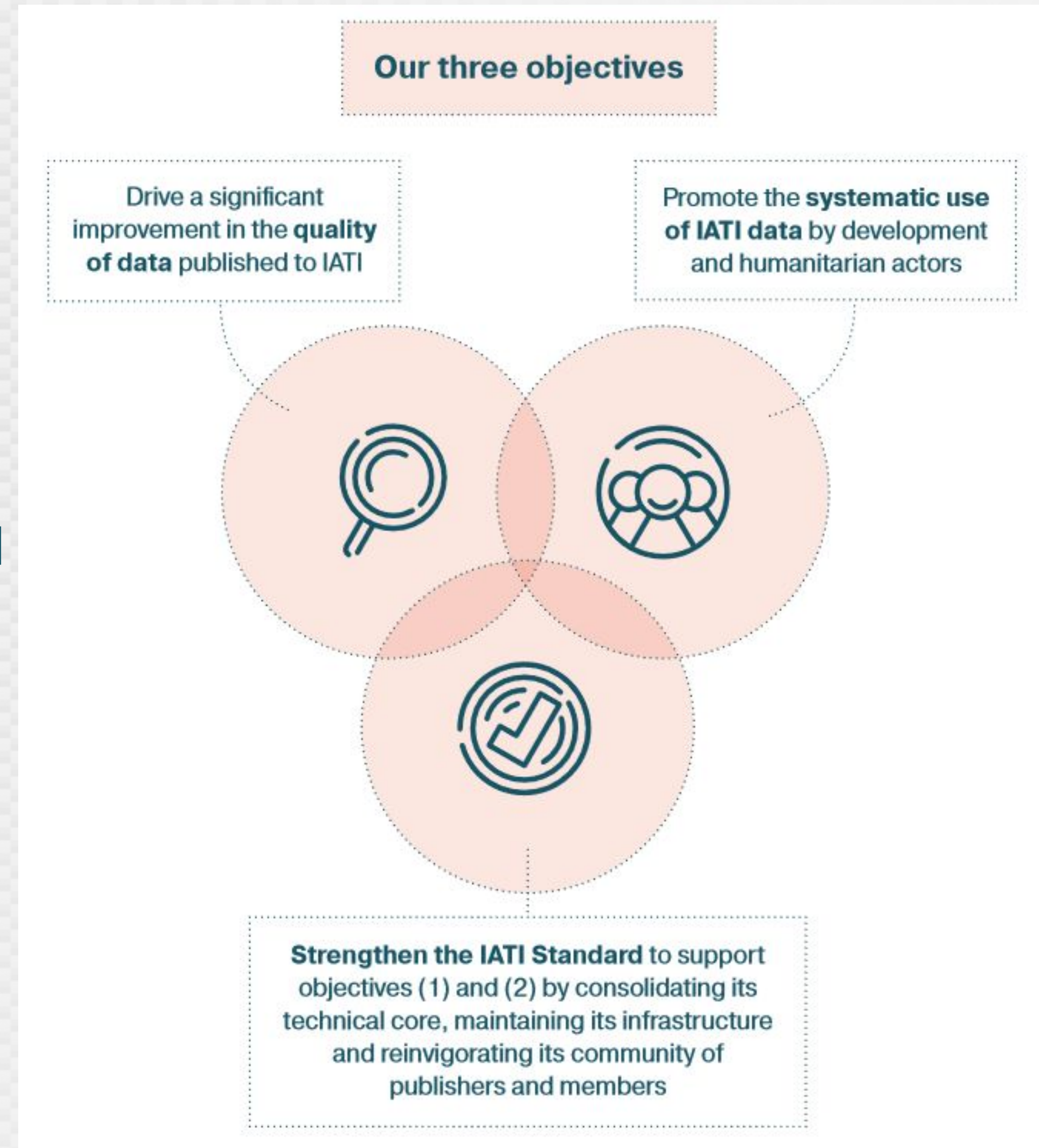
- **Recap** of work undertaken thus far
- Presentation of **2020** and **preliminary 2021** results
- Discussion around **reconvening a Results Working Group**
- **Roadmap to mid-term review** of the Strategic Plan / Results Framework





# Recap: IATI Strategic Plan 2020-2025

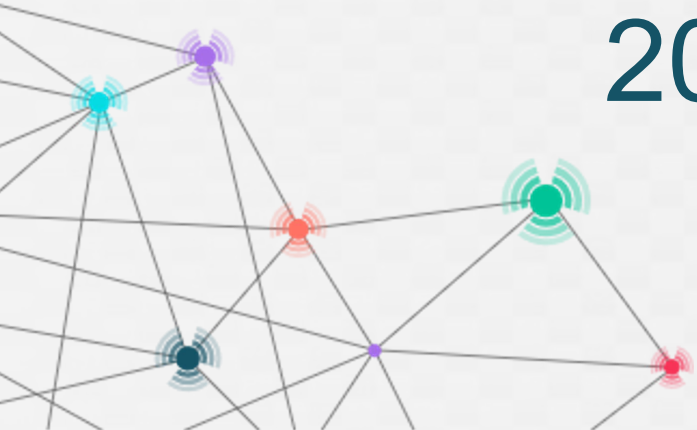
- **Inclusively developed by members** throughout 2019
- **Sets out key goals for IATI** through 2025
- Aimed at **capitalising on IATI's strengths and addressing its weaknesses**
- **For the initiative as a whole** (members, community, Secretariat)
- **Mutually reinforcing priorities ->**





# Recap: Strategic Plan Results Framework

- **Initial RF outline developed by a Working Group of members;** approved by the Governing Board.
- **For the initiative as a whole** (members, community, Secretariat).
- **An internal management tool** - a chance to reflect and adjust.
- **Most useful when viewed alongside planned actions.**
- **Some of the indicators not working as hoped**, and can be refined. Nevertheless, a chance to pause and take stock.
- **Annual monitoring.** Current data is from 2020 and preliminary from 2021; **it can (and should) be available earlier** in future rounds.





# Review of 2020 results

- On track
- More attention needed
- Off track
- Baseline in 2020
- N/A for 2020

Strategic Plan Objective 1:  
Significant improvement in the  
**quality of data** published to IATI



Output 1.a: Current and new  
**publishers meet the highest standards** of data quality through improved tools and guidance



Output 1.b: IATI **Standard strengthened** to improve data quality



Strategic Plan Objective 2:  
Improving Systematic **use of IATI data**



Output 2.a IATI data is **regularly accessed**



Output 2.b: **Data literacy and capacity** for data use of partner countries, publishers, and CSOs is strengthened



Strategic Plan Objective 3:  
**Reinvigorated community** of IATI publishers and members



Output 3.a: A **larger, more diverse** IATI membership is created



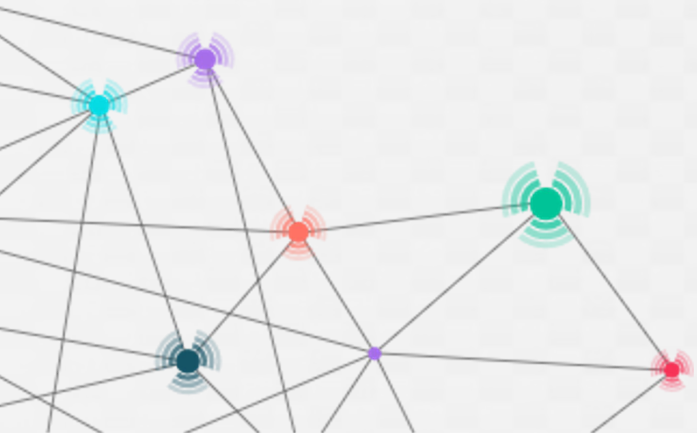
Output 3.b: **Expanded awareness** of IATI and its data (website, social media)





# Preliminary 2021 data

- **Only available for indicators where there are internal Secretariat mechanisms for data collection.**
- **Does not yet give a holistic picture** of progress on all outcomes and indicators, but useful nonetheless.
- **Secretariat estimates for where we will land by 31 December 2021** based on data currently available (i.e. final results may change slightly).
- Final 2021 results will be available in Q2 of 2022.





# Preliminary 2021 results

- On track
- More attention needed
- Off track
- Baseline in 2021
- No data yet available for 2021

## Strategic Plan Objective 1: Significant improvement in the **quality of data** published to IATI



Output 1.a: Current and new  
**publishers meet the highest  
standards** of data quality through  
improved tools and guidance



Output 1.b: IATI **Standard  
strengthened** to improve data quality



## Strategic Plan Objective 2: Improving systematic **use of IATI data**



Output 2.a IATI data is **regularly  
accessed**



Output 2.b: **Data literacy and capacity**  
for data use of partner countries,  
publishers, and CSOs is strengthened



## Strategic Plan Objective 3: **Reinvigorated community** of IATI publishers and members



Output 3.a: A **larger, more diverse**  
IATI membership is created



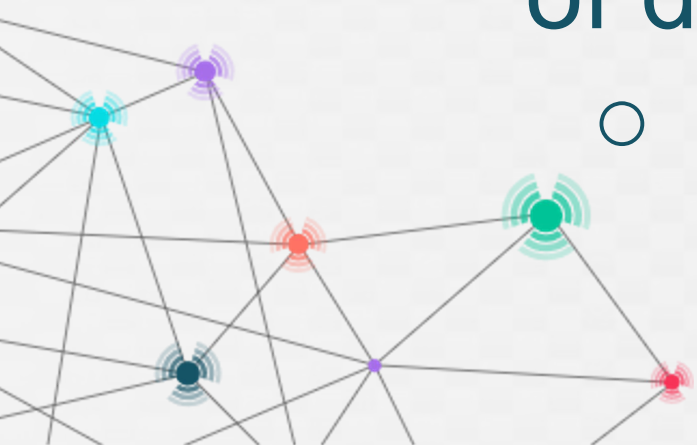
Output 3.b: **Expanded awareness** of IATI  
and its data (website, social media)





# Proposed changes in advance of 2021 monitoring

- **Addition of a dedicated Secretariat M&E Specialist** to organise and oversee the monitoring process throughout the year.
  - Enables more frequent reporting, helps ensure results are fed into improved programme implementation.
- **Addition of interviews** with the IATI Governing Board and Secretariat to contextualise results and further delve into the “why” of the outcomes.
- **Minor proposed changes to indicators, methodology, and targets** (while preserving continuity) to be considered by reconvened Working Group (*more on this later...*).
- **Dedicated work to overcome low survey response rates** (key method of data collection from the community).
  - *Please look out for and fill out this short survey in Q1!*







**?**

**Discussion &  
Q&A**



# Reconvening a Results Working Group

- Working Group **originally convened to develop outline and parameters for the RF** (late 2019 - early 2020).
- **Seeking MA approval to reconstitute the Working Group** to:
  - Evaluate proposals from the Secretariat on minor updates to methodology and targets for 2021 monitoring.
  - Consider questions around frequency of reporting.
  - Lead the mid-term review of the SP and RF, in consultation with members (*more on this later...*).
- If agreed, **new call for participation to be issued** in advance of late January meeting of the WG (to inform 2021 monitoring process).





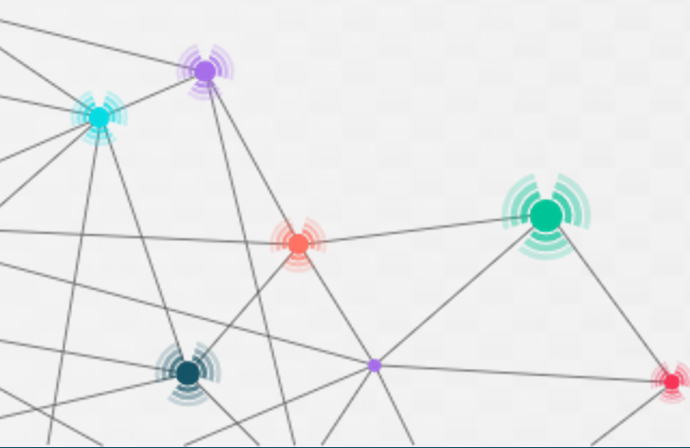
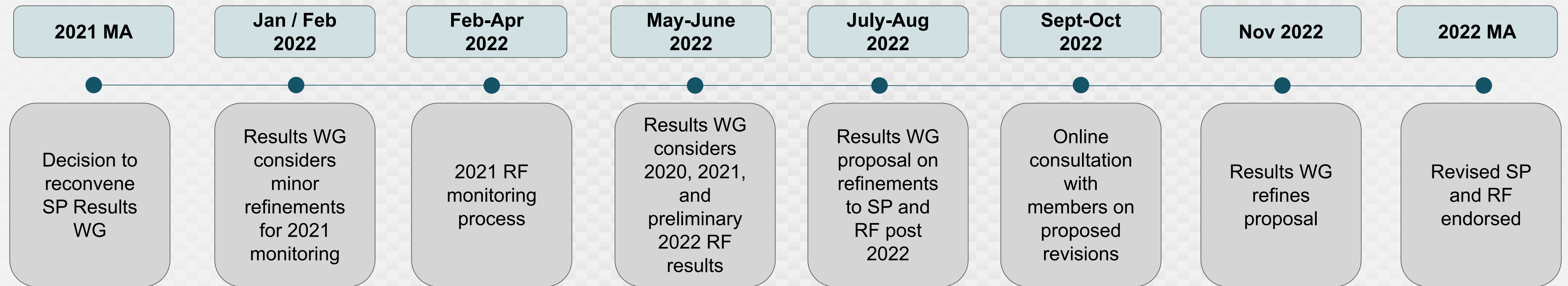


**?**

**Discussion &  
Q&A**



# Roadmap to the mid-term review of the SP and RF







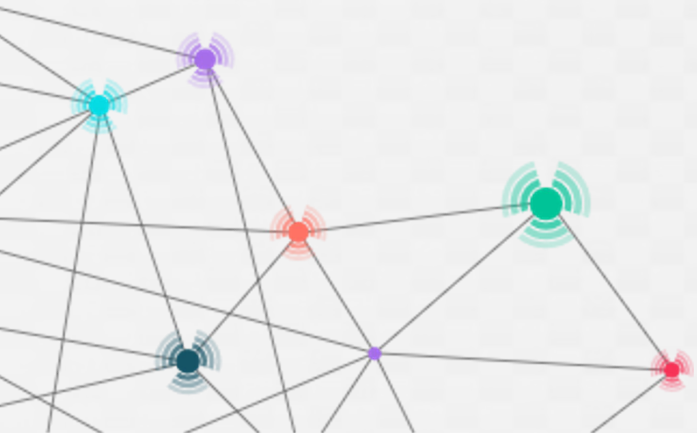
**?**

**Discussion &  
Q&A**



# 30 min break

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# Session 6

Presentation of work plan and budget for 2022

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IATI Governing Board  
and Secretariat



# Work plan 2022 - Some key features



**Familiar workstream presentation; mapping retained from 2021**



**Grouped areas of activity**



**Listed activities are indicative, not comprehensively listed here**



**Budget column excludes personnel costs (separate page)**



**New 'Administration and enabling actions' workstream**



# Strategic Objective - Data Use

Review of 2020 results  Workplan 2022

-  On track
-  More attention needed
-  Off track
-  Baseline in 2020
-  N/A for 2020

## Strategic Plan Objective 2: Improving Systematic Use of IATI Data



Output 2.a IATI data is **regularly accessed**



Output 2.b: **Data literacy and capacity** for data use of partner countries, publishers, and CSOs is strengthened



**Capacity building / literacy:** Resources and direct support to all user groups to access, understand, analyse and use IATI data, including dedicated support to partner country governments



**Data access:** Progress work on improved data portal and continue to support use and learning from CDFD

**Awareness-raising and training through regional workshops**

**Training of Trainers and follow-on support for building capacity at country level**



# Strategic Objective - Improve data quality

Review of 2020 results  Workplan 2022

-  On track
-  More attention needed
-  Off track
-  Baseline in 2020
-  N/A for 2020

**Strategic Plan Objective 1:**  
Significant improvement in the **quality of data** published to IATI



Output 1.a: Current and new **publishers meet the highest standards** of data quality through improved tools and guidance



Output 1.b: IATI **Standard strengthened** to improve data quality



Engage with and support new and existing publishers to help them improve data quality

**Implement and incentivise use of the DQI through UX work and developing prototype front end**




# Strategic Objective - Strengthen the IATI Community

Review of 2020 results  Workplan 2022

-  On track
-  More attention needed
-  Off track
-  Baseline in 2020
-  N/A for 2020

Strategic Plan Objective 3:  
**Reinvigorated community**  
of IATI publishers and  
members

  
Output 3.a: A **larger,**  
**more diverse** IATI  
membership is created

  
Output 3.b: **Expanded**  
**awareness** of IATI and its  
data





Strengthen and grow the IATI community, including increasing diversity of stakeholders (includes Community events both virtual and hybrid)



Build IATI Connect digital platform as a key community resource

**Establish an e-Learning Strategy and  
launch / IATI Academy module within IATI  
Connect**



# Strategic Objective - Strengthening Standard and technical core

## Workplan 2022

- ④ Management of integrated platform
- ④ Management of external technical tools
- ④ Manage development of new technical tools
- ④ Outsourced developer capacity as needed
- ④ Management of the IATI Standard, in line with RF output 'standardised standard developed, agreed and implemented'

**Implement new publishing tool and ensure it helps drive improved Data Quality**

**Progress d-portal User Experience design project**



# Strategic Objective - Cross-cutting: Communications and User Experience

## Review of 2020 results Workplan 2022

-  On track
-  More attention needed
-  Off track
-  Baseline in 2020
-  N/A for 2020

Strategic Plan Objective 3:  
**Reinvigorated community**  
of IATI publishers and  
members



Output 3.a: A **larger, more diverse** IATI membership is created



Output 3.b: **Expanded awareness** of IATI and its data



Business as usual communications e.g. newsletters, website, etc



Annual report 2021



IATI Website User Experience review (Q4 2021)

**Simplified, user-centred communications and upgraded website - based on step-by step user journeys of publishers and users**

**Support package for new publishers (DQ)**



# Strategic Objective - Cross-cutting: Outreach and Engagement

## Review of 2020 results Workplan 2022

- On track
- More attention needed
- Off track
- Baseline in 2020
- N/A for 2020

Strategic Plan Objective 3:  
**Reinvigorated community**  
of IATI publishers and  
members



Output 3.a: A **larger, more diverse** IATI membership is created



Output 3.b: **Expanded awareness** of IATI and its data



Increased engagement with existing members, international fora and relevant networks



Focus strategic outreach and engagement to enable improvements to data coverage; Advocacy for attracting new members / publishers



Use the Data Quality Index as a tool to incentivize data quality from political levels.



Promote interoperability through joint discussions with other data standards and initiatives

**Quarterly thematic round tables (“IATI Talks”) to demonstrate data use cases and increase overall awareness of IATI in the international community**



# Strategic Objective - Cross-cutting: Institutional arrangements

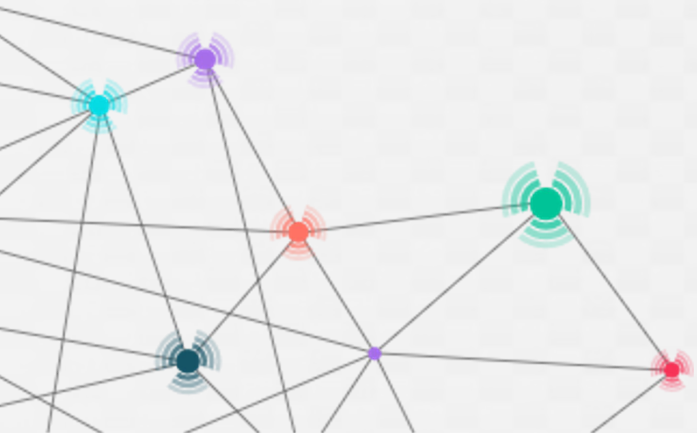


**Support to MA and Board**



**Working Groups management and administration**

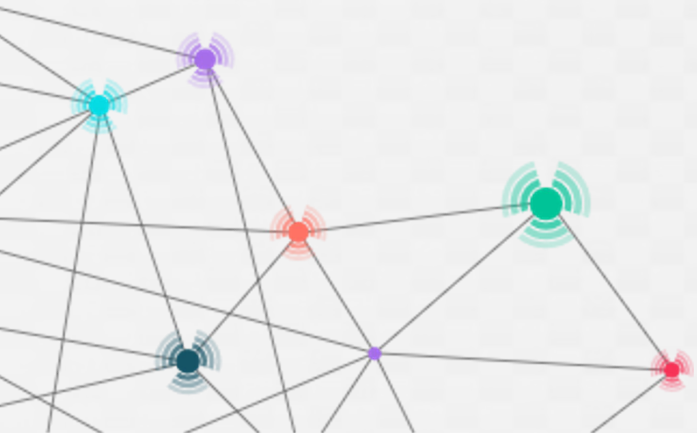
**Other TBC, based on  
IWG recommendations  
and decisions**





# **Strategic Objective - Cross-cutting: Administration and enabling actions**

**Travel, Training, Financial management, Operational & logistic support, Subscriptions, Workshop facilitation, Monitoring RF, translations (website and documents), interpretation;**







# Financial situation of IATI



# 2021 - Year 8 Financial snapshot



**Funds carried over** \$3,653,225 2013 - 2020



**Income** \$2,807,790  
\$151,000 to be received



**Interest earned** \$12,045



**Expenditures** \$2,281,846



**Committed** \$767,123



**Anticipated cash** \$3,575,091 by 31 December 2021 (incl. reserve)

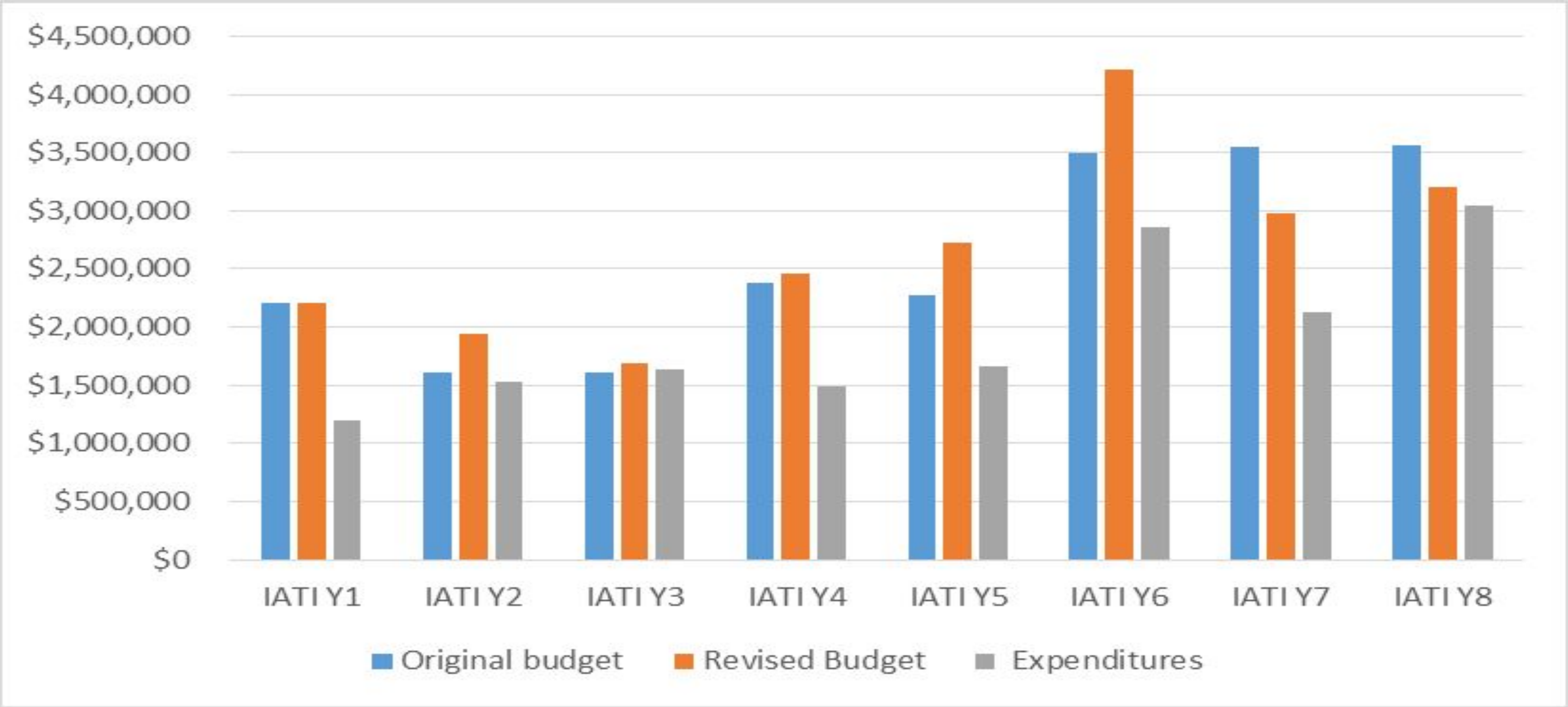


# Financial Overview

	Annual 2020	2021 up to 31/10	Cumulative (2013-2021)
<b>Income</b>			
Opening balance	\$3,075,777	\$3,653,225	
Membership contributions	\$2,430,337	\$2,643,958	\$15,723,531
Voluntary contributions	\$236,519	\$163,832	\$3,148,743
Interest	\$35,191	\$12,045	\$200,136
Residual funds	-	-	\$60,111
<b>Total:</b>	<b>\$5,777,824</b>	<b>\$6,473,060</b>	<b>\$19,132,521</b>
Advance Y9 payments received	-	-	-\$170,000 <sup>1</sup>
<b>Total income:</b>	<b>\$5,777,824</b>	<b>\$6,473,060</b>	<b>\$18,962,521</b>
<b>Expenses</b>			
Project Expenses	\$2,022,784	2,193,288	14,216,401
Management Fees	\$101,815	88,558	554,906
<b>Total</b>	<b>\$2,124,599</b>	<b>\$2,281,846</b>	<b>14,771,307</b>
<b>Income minus Expenses</b>	<b>\$3,653,225</b>	<b>\$4,191,214</b>	<b>4,191,214</b>
Commitments	\$0	\$767,123	\$767,123
<b>Fund Surplus including the reserve fund</b>	<b>\$3,653,225</b>	<b>\$3,424,091</b>	<b>\$3,424,091</b>
Funds to be received Y8 membership contributions <sup>2</sup>	-	\$151,000	\$151,000
<b>Estimated Fund Surplus (including Contingency Reserve)</b>	<b>\$3,653,225</b>	<b>\$3,575,091</b>	<b>\$3,575,091</b>



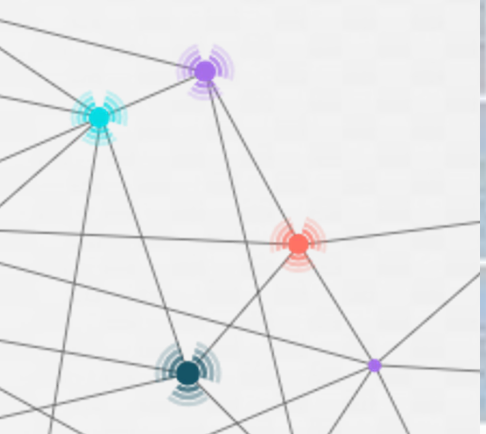
# IATI Original budget - Revised budget - Expenditure





# Total expenditure and commitment per workstream

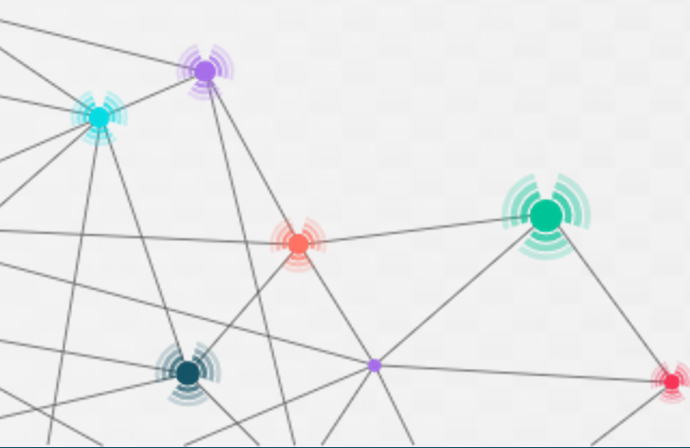
	2020 Expenditures	2021 Expenditures up to 31/10	2021 Commitments 31/12
Workstream 1. Partner country support	\$69,680	\$128,553	\$46,985
Workstream 2. Improve the Quality of IATI Data	\$171,845	\$163,330	\$31,378
Workstream 3. Promote Systematic Data Use	\$205,064	\$245,259	\$72,725
Workstream 4. Consolidate Technical Core	\$542,373	\$612,619	\$201,637
Workstream 5. Strengthen the IATI Community	\$354,545	\$346,259	\$73,581
Workstream 6. Communications	\$287,390	\$260,825	\$95,310
Workstream 7. Outreach and Engagement	\$98,114	\$138,507	\$50,773
Workstream 8. Institutional Arrangements	\$293,773	\$297,938	\$120,594
<b>Project Expenses</b>	<b>\$2,022,784</b>	<b>\$2,193,288</b>	<b>\$692,982</b>
Management Fees	\$101,815	\$88,558	\$74,141
<b>Total</b>	<b>\$2,124,599</b>	<b>\$2,281,847</b>	<b>\$767,123</b>
<b>Grand total</b>	<b>\$2,124,599</b>	<b>\$3,048,970</b>	





# 2022 Budget as approved by Governing Board

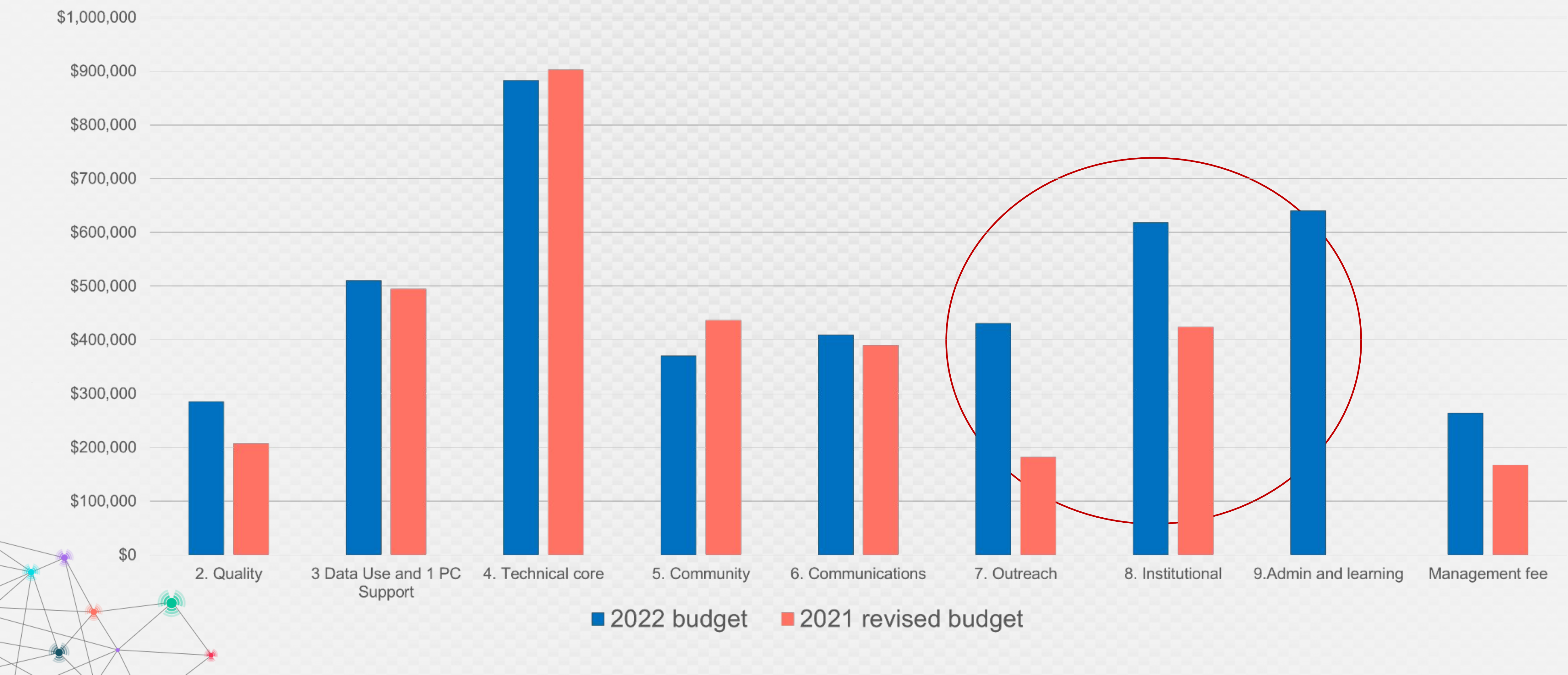
2022 Activities	\$1,688,200
2022 Personnel	\$2,458,921
2022 Management fees	\$263,793
2022 Total Budget (net of in-kind)	\$4,410,914
Contingency reserve (CR)	\$1,000,000
Total annual budget with CR	\$5,410,915



	2022	2021
Personnel	56%	62%
Activities	38%	33%
Management fees	6%	5%



# Comparison with 2022 budget & 2021 revised budget



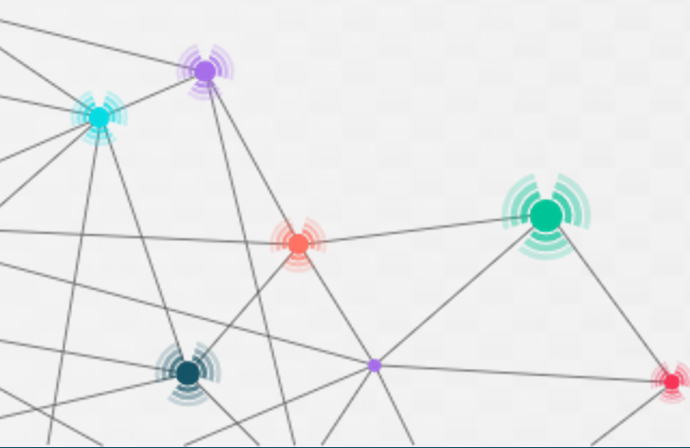
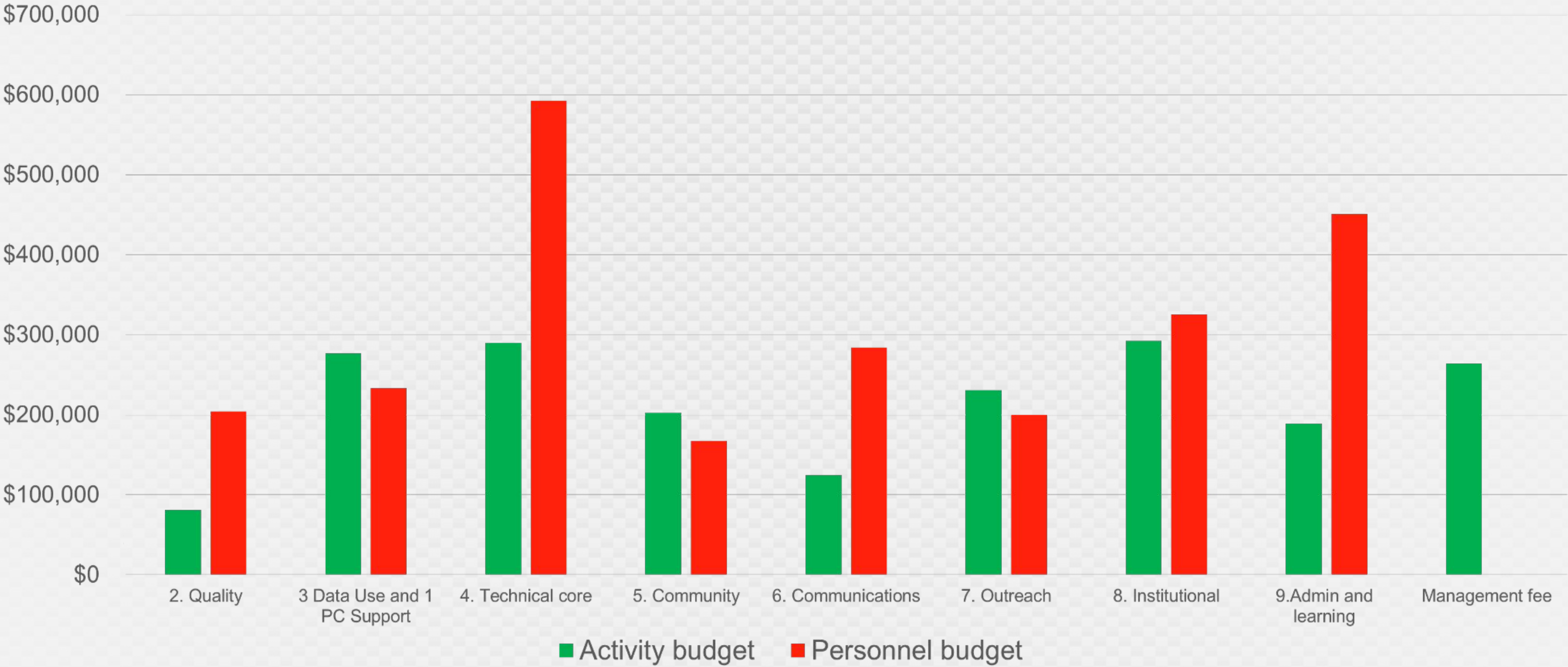


# Total budget by workstream 2020/22

	2020 (Revised Budget)	2021 (Revised Budget)	2022 (Approved Budget)
Workstream 1 and 3	\$502,300	\$494,911	\$510,528
Workstream 2	\$194,524	\$207,071	\$285,221
Workstream 4	\$844,568	\$902,055	\$882,823
Workstream 5	\$412,667	\$436,283	\$370,204
Workstream 6	\$331,049	\$390,111	\$409,375
Workstream 7	\$136,044	\$182,096	\$431,262
Workstream 8	\$402,769	\$424,053	\$617,842
Workstream 9	-	-	\$639,867
<b>Total budget for workstreams</b>	<b>\$2,823,920</b>	<b>\$3,036,581</b>	<b>\$4,147,121</b>
Management Fees	\$148,401	\$167,244	\$263,793
<b>Total</b>	<b>\$2,972,321</b>	<b>\$3,203,825</b>	<b>\$4,410,915</b>



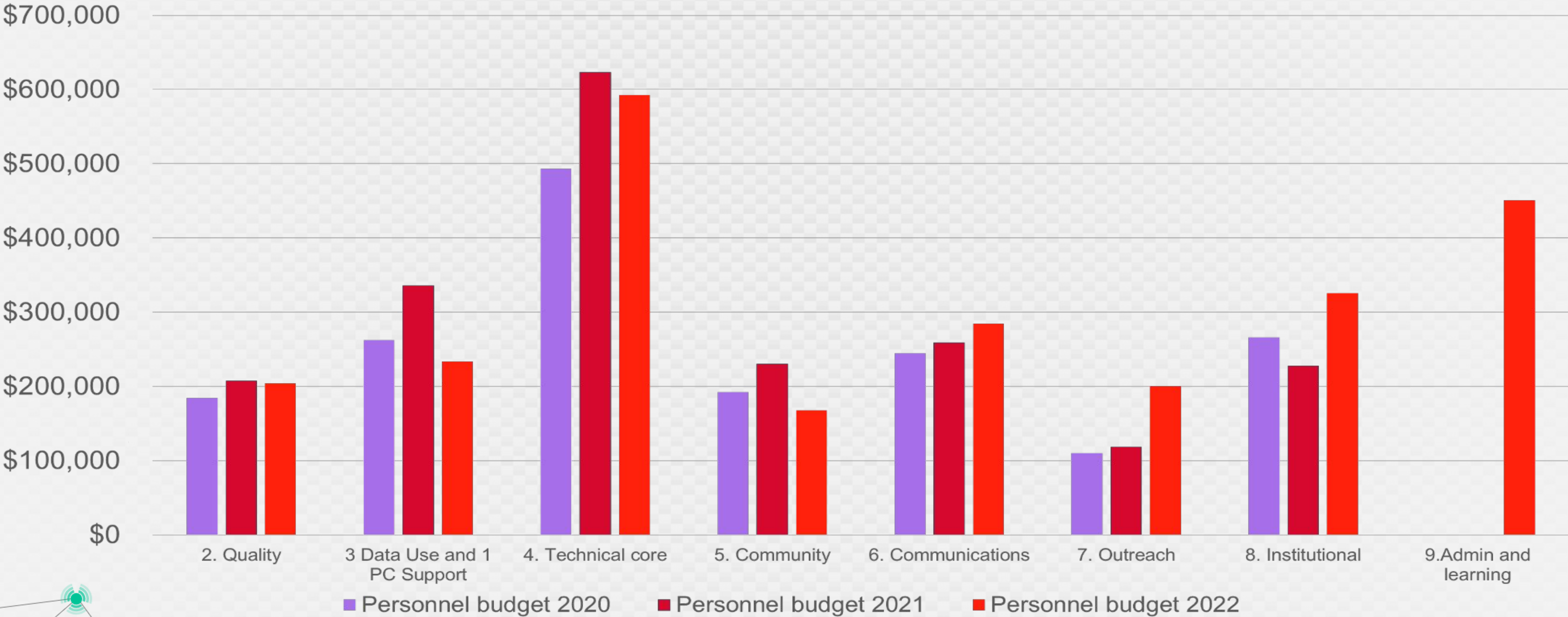
# 2022 Activity and Personnel budget



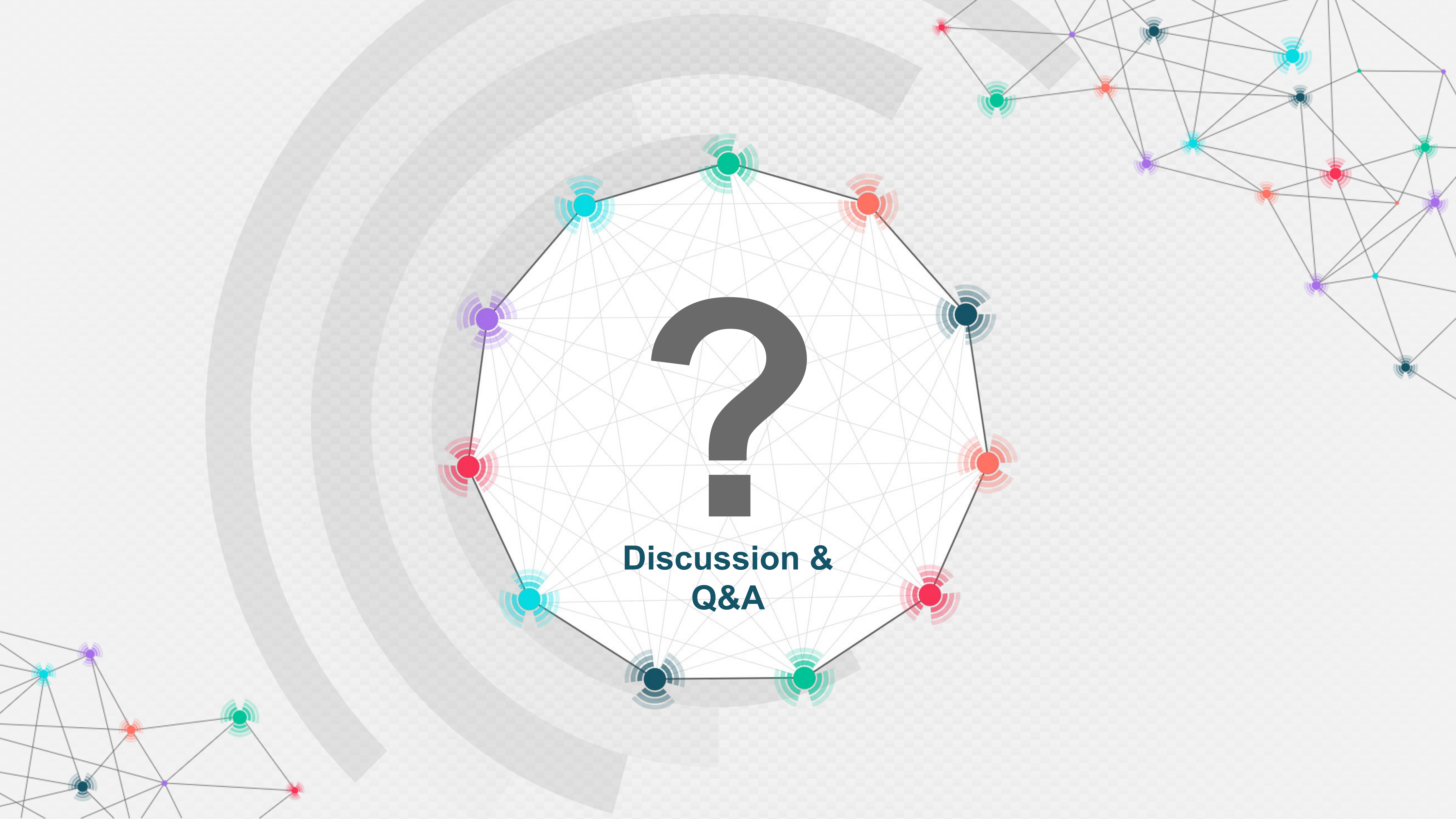


# Comparison of Personnel budget of 2020, 2021 & 2022

Personnel budget comparison 2020-2021-2022 per workstream







**?**

**Discussion &  
Q&A**





# Session 7

## Closing of 2021 Members' Assembly

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Theo van de Sande  
IATI Governing Board Chair  
9 December 2021